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# CORPORATE SOCIAL RESPONSIBILITY IN BANKING SECTOR: A LITERATURE REVIEW

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## ABSTRACT

Changes in social system circumstances, have created new social demands and requirements of businesses. The attention of company social responsibility is frequently viewed as a possible device for taking care of social demands and response as businesses consciously assume responsibility for society. Corporate Social Responsibility is a thought whereby companies/banking institutions admit the rewards of society. Therefore the earth by forward responsibility for the impact of their exercises on partners, employees, investors, customers, environment instead of their gains and development. This paper aims at providing a review of quantitative and qualitative research on Corporate Social Responsibility in banking sectors. So, we tend to establish five issues of stress of CSR research during this sector. These issues are perception toward CSR, drivers, impacts, CSR practices, and CSR reporting. By doing this, we tend to raise some rising and missing issues that are derived from empirical practices. The new research direction proposed during this paper could facilitate to develop an improve understanding of CSR and encourage CSR implementation in the banking sector.

Key Words: CSR, Banking Sectors, New Research Direction, CSR Practices.

### 1.1 Introduction

In the recent years the concept of Corporate Social Responsibility (CSR) is spreading very rapidly in the whole world and all the sectors including banking (Omur et al., 2012). This popularity is because the fast pace of globalization and social development demands to all corporations, big or small, local orientation, to take their CSR into account by improving the social and environmental performance (Qi Lai, 2006). Besides, under destructive impacts of the global financial crisis and severe competitiveness in the financial market, banking sector, one of the vulnerable, plays a crucial role in facilitating the nation's economy and leading the nation to discharge CSR (Singh et al., 2013).



CSR differs from place to place, from industry to industry and over time (Richard Welford et al., 2007). Given the lack of consensus of CSR definition among academicians and practitioners (Abagial McWilliams et al., 2006), it is obvious that CSR can bring many advantages for the banking sector. The most important is to enhance banks" reputation and financial performance because, for bank, its reputation is a determining factor to retain old clients and attract new ones, which eventually enhances banks financial status. Besides, if a bank pays attention to social responsibilities, the bank can get profits for themselves through better risk management, employee loyalty and higher reputation. Therefore, when banks try to maximize their profit, they are now all aware that their profit earned is decided by their customers. Indeed, they are parts of society. As a result, they are supposed to become a social bank that full fill their responsibility for the society.

Corporate Social Responsibility (CSR) in banks has become a worldwide demand. Now days, by recognizing CSR, banks from all over the world endorse programs of educational, cultural, and environmental, as well as health initiatives. Besides, they implement sponsorship actions towards vulnerable groups and charitable non-profit organizations (Persefoni Polychronidou et al., 2013).

#### 1.2 Objective of the Study

CSR within the banking sector has received inefficient attention, during thisstudy intendis to develop a literature review on CSR of banking sector, in order to study main areas of research and present status of CSR in banking sector. As a result, we can propose a conceptual framework of CSR in banking sectors. The paper can propose the new research direction that aims at encouraging banks to undertake CSR and build an efficient CSR implementation

#### 1.3 Research Methodology

In this study, forty refereed empirical and theoretical researches and articles relevant to CSR in the banking sector were reviewed and analyzed. In other words we use only secondary information collected through those articles and researches to analyze and build a literature review of five main issues on CSR in banking sector. By analysisprevious results, we can outline all addressed issues and suggesting some new issues in future research.

#### 1.4 Concept and Definition of CSR

Corporate social responsibility (CSR) is the way a corporation achieves a balance between its economic, social, and environmental responsibilities in its operations so as to address shareholder and other stakeholder expectations. It is known by many names, including corporate responsibility, corporate accountability, corporate ethics, corporate citizenship, sustainability, stewardship, and triple-bottom line (economical, ethical, and environmental).

CSR is a general management concern, it is important to all aspects of business, and it is integrated into a corporation's operations through its values, culture, decision making, strategy, and reporting mechanisms. The ideas of Corporate Social Responsibility perceive essentially it is 'doing right things'. CSR is about how organization's existence affects stakeholders beyond own insular interests, recognizing the impact of its operations on the community at large. Economical arrangements that help society and the planet while developing business. By embracing CSR system the organization activity can affect positivity, prompting feasible advancement and money related increases. There has been a essential increment in concerning CSR recently (Basu and Palazzo, 2008).

Barnett, (2005) defines "Corporate social responsibility is a voluntary activity by the business aimed at the welfare of the society".

The World Business Council on Sustainable Development (WBCSD 2002) defines CSR as "*The integration of social and environmental values within a company's core business operations and to the engagement with stakeholders to improve the well-being of society*".



#### 1.5 Corporate Social Responsibility in IndianBanking Sector

Now-a-days corporate social responsibility has been assuming greater importance in the corporate world including financial institutions and banking sector. Banks and other financial institutions start promoting environment friendly and socially responsible lending and investment practices. RBI (2007) has also directed Indian banks to undertake corporate social responsibility initiatives for sustainable development and also asked banks to begin non-financial reporting which is related to activities in the era of environmental, social and economic accounting. It has been observed from corporate social responsibility ratings that of the Indian public sector banks do not mention recent corporate social responsibility activities on their annual reports or on the websites.

The financial institutions do not take adequate steps for updating the recent activities in corporate social responsibility. Corporate social responsibility has been assuming greater importance in the corporate world, including banking sector. To highlight the role of banks in corporate social responsibility, the RBIcirculated a notice on December 20, 2007 for all the scheduled commercial banks in India. Recently financial institutions adopt an integrated approach between customer satisfactionand corporate social responsibility in a broader way. RBI also instructs the banks to integrate their business operation along with social and environmental aspects.

| Activities Integrated into Business   | Non-business Activities  |
|---|--|
| • Developing financial literacy and awareness, financial education  | Volunteering to improve the living     environment   |
| Responsible, prudent lending, risk management   | <ul> <li>Supporting disadvantaged social<br/>groups</li> </ul>   |
| <ul> <li>Fair and transparent financial services,<br/>handling of complaints</li> <li>Helping disadvantaged clients to use<br/>banking services, products for clients with<br/>special needs</li> <li>Involvement and ethical treatment of<br/>stakeholders</li> <li>Providing financial support to social<br/>enterprises</li> <li>Financing environmental protection</li> </ul> | <ul> <li>Supporting local communities</li> <li>Supporting sports</li> <li>Supporting NGOs</li> <li>Supporting culture and the arts</li> <li>Supporting disadvantaged people</li> <li>Supporting sports</li> <li>Supporting the arts, culture and science</li> <li>Supporting NGOs</li> </ul> |
| <ul> <li>investments</li> <li>Developing the basic principles of financing sensitive sectors</li> <li>Combating money laundering, corruption and terrorism</li> </ul>   | <ul> <li>Mitigating environmental impacts<br/>(selective waste collection, office layout)</li> <li>Providing jobs, appropriate working<br/>conditions, equal opportunities</li> </ul>  |

#### Table 1: CSR activities Map of Banks

Table 1 shows banking activities and CSR activities in relation to the typical CSR areas of the banking sector. Banking activity is interpreted in terms of the balance sheet total and the number of branches, while CSR activity shows whether the bank integrates CSR initiatives into its business activities or just applies the philanthropic aspect. The following CSR map is based on information available on the



websites of Hungarian commercial banks. In our opinion, the CSR approach can be expanded to other areas. During decision making, benefits and damages could be considered, which are yielded or caused by that particular decision outside of a given organisation and not influencing their profit in the short-term(Barclift, 2012)

| Sr. No. | Authors                              | Yea  | Title   | Theme  | Findings   |
|---------|--------------------------------------|------|---|--|--|
|         |                                      | r    |   |  |  |
| 1.      | C. Gopala<br>Krishna                 | 1992 | Corporate Social<br>responsibility: A<br>Study of<br>Management<br>Attitudes  | This paper made<br>an investigation<br>on a sample of<br>529 managers<br>occupying top<br>and middle level<br>positions in the<br>management<br>hierarchy in<br>public and<br>private sector<br>undertakings in<br>India, based on<br>questionnaire. | The finding of the study<br>concludes that 87 % of<br>the managers have a<br>favorable opinion on<br>corporate social<br>responsibility and have<br>accepted that corporate<br>social responsibility is<br>necessary in the<br>industry.   |
| 2.      | Ali M.<br>Quazi                      | 1997 | Corporate Social<br>Responsibility in<br>Diverse<br>Environments: A<br>Comparative<br>Study of<br>Managerial<br>Attitudes in<br>Australia and<br>Bangladesh | This paper is<br>based on a<br>comparative<br>study on<br>managerial<br>attitudes<br>towards the<br>issues of social<br>responsibility in<br>Australia and<br>Bangladesh.  | It is observed that the<br>attitudes of managers in<br>both groups were<br>generally favourable to<br>issues of social<br>responsibility. They<br>generally agree that<br>businesses should be<br>socially responsible.  |
| 3.      | McWilliam<br>s, A., and<br>D. Siegel | 2001 | Corporate Social<br>Responsibility: A<br>theory of the<br>firm perspective.   | This study<br>estimated the<br>effect of<br>Corporate Social<br>Responsibility<br>by regressing<br>firm<br>performance on<br>corporate social<br>performance,<br>and several<br>control variables.   | It is found in their study<br>that Corporate Social<br>Responsibility has a<br>positive, negative and<br>neutral impact on<br>financial performance of<br>a company. The model<br>is mis-specified as it<br>does not control for<br>investment in research<br>and development,<br>which has been an<br>important determinant<br>of firm performance. |
| 4.      | RBI                                  | 2007 | CSR in Indian<br>Banks, Corporate   | This circular<br>explorer the role   | In this circular RBI<br>stated that CSR entails  |

Table-2: Review of selected studies in banking Sector



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| Social of India                      | an Banks the integration for social |
|--------------------------------------|-------------------------------------|
| Responsibility, toward               | 0                                   |
|                                      | ate Social concerns of companies    |
| 1                                    | sibility, in their business         |
| and Sustain                          | 5                                   |
|                                      | 1                                   |
|                                      | L                                   |
| Reporting- Role and No               |                                     |
| of Banks financia                    |                                     |
| Reporti                              | <u> </u>                            |
| 5. Noor 2009 Developing This art     | 5                                   |
| Hazinaet. Competitive examin         |                                     |
| al. Advantage prevail                | 0                                   |
| 0                                    | e towards towards Social            |
|                                      | and social responsible practices of |
| The Case of SME response             |                                     |
| in Australia and consider            |                                     |
| Malaysia among                       | Malaysian business                  |
| Austral                              | lian and owners considered and      |
| Malays                               | ian SME exercised ethical and       |
| owners                               | Based socially practices in their   |
| on the                               | businesses.                         |
| Intervie                             | ews                                 |
| conduc                               | ted with                            |
| 20 entre                             | epreneurs                           |
|                                      | ustralian                           |
| and Ma                               | lavsia                              |
|                                      | perated in                          |
| the                                  |                                     |
| manufa                               | acturing                            |
| and ser                              | e e                                 |
| sectors.                             |                                     |
| 6.Henrik2010CSR in banking -This stu |                                     |
| 8                                    | d on how the case banks find that   |
| Toward the ban                       |                                     |
|                                      | uses CSR within CSR would be        |
| 1 0                                  | ing with highly useful in order to  |
| ů j                                  | 0                                   |
| 1                                    | zational solve banking industry     |
| 5                                    | and how challenges. Researcher      |
|                                      | R useful indicates that neglecting  |
| Bank and in effor                    |                                     |
| DanskeBank. repair t                 | 2                                   |
|                                      | acy and consequences of             |
|                                      | ion of the organizational crises    |
| banks t                              |                                     |
| selectin                             | -                                   |
| banks r                              | namely, The results of study        |
| Den No                               | orske indicate an even              |
| Bank as                              | nd stronger focus on CSR in         |
| Danske                               | Bank. the case banks,               |



| 7. Abul<br>Hassan, et.<br>al. | 2010 | Exploring<br>Corporate Social<br>Responsibility<br>Disclosure: The<br>Case of Islamic<br>Banks. | The perception<br>of stakeholder<br>pressures<br>towards CSR<br>was analyzed<br>from the<br>viewpoint of the<br>case banks.<br>The study<br>explores<br>whether any<br>discrepancy<br>exists between<br>the corporate<br>social activities<br>disclosed in the<br>annual reports of<br>Islamic banks<br>and the<br>corporate social<br>responsibility<br>(CSR) disclosure<br>index which was<br>developed based<br>on the Islamic | especially so as a<br>strategic tool to repair<br>legitimacy and<br>reputation. Both banks<br>have maintained their<br>CSR commitments as<br>well as their overall<br>strategies in challenging<br>times.<br>The result of the study<br>shows that overall mean<br>CSR disclosure index of<br>one Islamic bank out of<br>seven to be above<br>average and the issues<br>of CSR are not of major<br>concern for most Islamic<br>banks.  |
|-------------------------------|------|---|---|--|
| 8. Sharma                     | 2011 | CSR Practices<br>and CSR<br>Reporting in<br>Indian Banking<br>Sector.                           | business ethics<br>framework.<br>In this paper<br>CSR practices<br>and CSR<br>reporting in<br>Indian banking<br>sector are<br>examined based<br>on secondary<br>data.   | It is observed that<br>banking sector in India<br>is showing interesting<br>integrating<br>sustainability into their<br>business models but it<br>CSR reporting practices<br>are far from satisfaction.<br>There are only a few<br>banks, which report<br>their activities on triple<br>bottom line principles.<br>Hence, standards for<br>rating CSR practices are<br>less uniform in<br>comparison to that for<br>financial rating. She<br>suggested that banks<br>must provide<br>appropriate training to<br>its employees on |



|     |           |      |                   |                   | environmental and          |
|-----|-----------|------|-------------------|-------------------|----------------------------|
|     |           |      |                   |                   | social risks in lending to |
|     |           |      |                   |                   | ensure that climate        |
|     |           |      |                   |                   | change is taken into       |
|     |           |      |                   |                   | Ũ                          |
|     |           |      |                   |                   | account in corporate       |
|     | Yelena    | 0010 |                   | TT1 · / 1         | banking decisions.         |
| 9.  |           | 2012 | Perceptions of    | This study        | Study reveales that        |
|     | Smirnova  |      | corporate social  | examines the      | environmental              |
|     |           |      | responsibility in | attitudes of      | friendliness, legal        |
|     |           |      | Kazakhstan.       | individuals       | responsibility and         |
|     |           |      |                   | towards           | stewardship principle      |
|     |           |      |                   | corporate social  | are considered to be       |
|     |           |      |                   | responsibility    | very important in          |
|     |           |      |                   | (CSR) in          | Kazakhstan. The            |
|     |           |      |                   | Kazakhstan and    | attitudes towards          |
|     |           |      |                   | identify the      | economic responsibility    |
|     |           |      |                   | benefits that CSR | are significantly affected |
|     |           |      |                   | activities may    | by age and working         |
|     |           |      |                   | bring to business | experience.                |
|     |           |      |                   | and its           |                            |
|     |           |      |                   | stakeholders.     |                            |
| 10. | Nagib     | 2012 | Factors           | In their study it | Quantitative findings      |
|     | Salem et. |      | Influencing       | is find out       | reveal that there is a     |
|     | al        |      | Levels of         | whether           | positive relation          |
|     |           |      | Corporate Social  | company age,      | between company age        |
|     |           |      | Responsibility    | industry type     | and industry type and      |
|     |           |      | Disclosures by    | and company       | the level of CSRD. The     |
|     |           |      | Libyan Firms: A   | size have a       | qualitative findings       |
|     |           |      | Mixed Study       | potential on      | show a positive            |
|     |           |      |                   | levels of         | relationship between all   |
|     |           |      |                   | corporate social  | factors influencing        |
|     |           |      |                   | responsibility    | levels of CSRD used in     |
|     |           |      |                   | disclosures       | this study and level of    |
|     |           |      |                   | (CSRD) in the     | CSRD in Libyan             |
|     |           |      |                   | annual reports of | companies.                 |
|     |           |      |                   | Libyan            | 1                          |
|     |           |      |                   | companies. This   |                            |
|     |           |      |                   | study was based   |                            |
|     |           |      |                   | on quantitative   |                            |
|     |           |      |                   | and qualitative   |                            |
|     |           |      |                   | methods. The      |                            |
|     |           |      |                   | Hypothesis was    |                            |
|     |           |      |                   | tested by using   |                            |
|     |           |      |                   | regression        |                            |
|     |           |      |                   | analysis.         |                            |
| 11. | Debbie    | 2012 | Student           | This study        | The findings indicate      |
| 11. | Holley    | 2012 | Attitudes To      | explores the      | that students valued the   |
|     | noney     |      |                   | attitudes of 43   |                            |
|     |           |      | Socially          |                   | inclusion of corporate     |
|     |           |      | Responsible       | final-year        | social responsibility in   |



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|------|--|------|---|--|--|
|      |  |      | Business: A Case<br>Study of Mine<br>Workers in Chile   | undergraduate<br>students<br>studying in a UK<br>business school<br>on corporate<br>social<br>responsibility.  | its widest context, and<br>would welcome earlier<br>inclusion within their<br>curricula.   |
| 12.  | Qian Wang<br>and<br>Junsheng<br>Dou      | 2012 | Chinese<br>Managers'<br>Cognition of<br>Corporate Social<br>Responsibility:<br>An Empirical<br>Investigation. | Authors<br>conducted a<br>study to find out<br>how corporate<br>social<br>responsibility<br>(CSR) is viewed<br>in the Chinese<br>Managers using<br>a random survey<br>among 157<br>businessmen by<br>force-choice<br>questionnaire.  | The finding of the study<br>reveals that Chinese<br>managers' cognition of<br>CSR is consistent with<br>the four component<br>construct. A relatively<br>strong preference<br>toward economic<br>component has been<br>examined. The results<br>present a significant<br>negative correlation<br>between economic<br>cognition and all three<br>of its non-economic<br>counterparts. No<br>significant cognitive<br>differences have been<br>verified between firms<br>with different<br>characteristics |
| 13.  | Meng-Wen<br>Wu and<br>Chung-<br>Hua Shen | 2013 | Corporate social<br>responsibility in<br>the banking<br>industry:<br>Motives and<br>financial<br>performance  | study<br>investigates the<br>association<br>between<br>corporate social<br>responsibility<br>(CSR) and<br>financial<br>performance<br>(FP). This study<br>proposes the use<br>of an extended<br>version of the<br>Heckman two-<br>step regression,<br>in which the first<br>step adopts a<br>multinomial<br>logit model, and<br>the second step<br>estimates the | The empirical results<br>show that CSR<br>positively associates<br>with FP in terms of<br>return on assets, return<br>on equity, net interest<br>income, and non-<br>interest income. In<br>contrast, CSR negatively<br>associates with non-<br>performing loans.<br>Hence, strategic choice<br>is the primary motive of<br>banks to engage in CSR   |

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|     |         |      |                 |                   | (1904cl=l=01) (11p1 Julie) |
|-----|---------|------|-----------------|-------------------|----------------------------|
|     |         |      |                 | performance       |                            |
|     |         |      |                 | equation with     |                            |
|     |         |      |                 | the inverse Mills |                            |
|     |         |      |                 | ratio generated   |                            |
|     |         |      |                 | 0                 |                            |
|     |         |      |                 | by the first step |                            |
| 14. | Singh   | 2013 | CSR Practices & | This study        | Study found that           |
|     | Namrata |      | CSR Reporting   | analyse the CSR   | banking Sector             |
|     | et. al. |      | in Indian       | practices and     | performing their           |
|     |         |      | Banking Sector  | CSR reporting in  | banking services more      |
|     |         |      | 0               | Indian banking    | effectively in             |
|     |         |      |                 | sector            | comparison with the        |
|     |         |      |                 | Sector            |                            |
|     |         |      |                 |                   | past and also started      |
|     |         |      |                 |                   | working towards social     |
|     |         |      |                 |                   | banking that is            |
|     |         |      |                 |                   | Corporate Social           |
|     |         |      |                 |                   | Responsibility.            |
|     |         |      |                 |                   | Maximum number of          |
|     |         |      |                 |                   | banks whether related      |
|     |         |      |                 |                   |                            |
|     |         |      |                 |                   | to private sector or       |
|     |         |      |                 |                   | public sector highly       |
|     |         |      |                 |                   | performing CSR             |
|     |         |      |                 |                   | activities as per their    |
|     |         |      |                 |                   | priority but if we look    |
|     |         |      |                 |                   | towards the CSR            |
|     |         |      |                 |                   | reporting then we can      |
|     |         |      |                 |                   | see that most of the       |
|     |         |      |                 |                   |                            |
|     |         |      |                 |                   | banks are still not        |
|     |         |      |                 |                   | disclosing their amount    |
|     |         |      |                 |                   | for such initiatives in    |
|     |         |      |                 |                   | their websites.            |
| 15. | NGOBOX, |      | Mandatory-CSR-  | This report       | according to a report the  |
|     |         | 2014 | Spending-       | analyses the      | CSR spending of 19         |
|     |         |      | Requirement-    | mandatory CSR     | Indian banks reveals       |
|     |         |      | Big-100-        | spending          | that the sector is not yet |
|     |         |      | Ũ               | - 0               |                            |
|     |         |      | Companies       | requirement of    | prepared for spending      |
|     |         |      |                 | public and        | 2% of net profit on CSR    |
|     |         |      |                 | private sector    | projects. The 19 banks     |
|     |         |      |                 | banks.            | analysed in this report    |
|     |         |      |                 |                   | has spent just 0.70% of    |
|     |         |      |                 |                   | their average net profit   |
|     |         |      |                 |                   | for FY 2011, 2012 and      |
|     |         |      |                 |                   | 2013. The situation is     |
|     |         |      |                 |                   |                            |
|     |         |      |                 |                   | even worse with public     |
|     |         |      |                 |                   | sector banks. Out of the   |
|     |         |      |                 |                   | 19 banks, 12 are public    |
|     |         |      |                 |                   | sector banks and their     |
|     |         |      |                 |                   | CSR spending is just       |
|     |         |      |                 |                   | 0.43% of their average     |
|     |         |      |                 |                   | 0                          |
|     |         |      |                 |                   | net profit for the three   |



| 16. | Sharma                       | 2014 | A Comparative  | In this paper   | years mentioned.<br>Private sector banks<br>have spent 1.17% of<br>their average net profit<br>for the same period on<br>CSR projects. Overall,<br>these 19 banks have<br>spent INR 535.85 crores<br>on CSR activities in FY<br>2013-14. They will need<br>to spend almost three<br>times this amount (i.e.,<br>INR 1628.1 crores) in FY<br>2014-15 to comply with<br>the mandatory CSR<br>clause of the new<br>company Act.  |
|-----|------------------------------|------|--|---|---|
|     | Neetuet. al.                 |      | Study of<br>Corporate Social<br>Responsibility<br>Initiatives Taken<br>By Select Public<br>and Private<br>Sector Banks | authors analyse<br>CSR initiatives<br>taken by public<br>and private<br>sector banks.                           | public and private sector<br>banks are trying their<br>best to get emotionally<br>connected with the<br>customers through CSR<br>activities but somehow<br>Public sector banks are<br>getting fewer remarks or<br>not recognised by their<br>customers. It can be<br>because CSR initiatives<br>to connect to the<br>customers might not<br>have been implemented<br>equally in all the<br>branches of public sector<br>banks in Mumbai.<br>Additionally, selected<br>public sector banks<br>customers do not agree<br>and are disappointed<br>with some of the<br>emotionally initiatives. |
| 17. | Deepika<br>D. and<br>Rama M. | 2014 | CSR Practices in<br>Indian Banking<br>Sector.  | In this paper<br>author has make<br>attempts to<br>analyze the CSR<br>practices in<br>Indian banking<br>sector. | The study found out<br>that among the<br>reporting banks also,<br>some banks are making<br>false gestures in respect<br>of their efforts for socio<br>environmental concerns.<br>Most of the Banks use  |



| 18. Tran,<br>Yen<br>Hoang           | and 2014<br>Thi | Sector: A<br>Literature<br>Review and New<br>Research<br>Directions   | This article<br>review different<br>studies of CSR in<br>banking sector.<br>This study<br>makes a great<br>contribution to<br>developing a<br>framework for a<br>better CSR<br>understanding<br>about CSR<br>research and<br>CSR status in<br>many countries<br>all over the<br>world | marketing tool and<br>many are only making<br>token efforts towards<br>CSR in tangential ways<br>such as donations to<br>charitable trusts, NGOs,<br>sponsorship of events,<br>etc. Very few banks have<br>a clearly defined CSR<br>philosophy. Mostly<br>banks implement CSR in<br>an ad-hoc manner,<br>unconnected with their<br>business process and<br>don't state how much<br>they spend on CSR<br>activities.<br>study revealed that the<br>banking sector is now<br>facing heavy burden of<br>dealing with destructive<br>impacts of the global<br>financial crisis. In<br>addition, the demands<br>for heightened levels<br>of CSR in banks are<br>being pressed<br>worldwide due to<br>increasing severe<br>competitiveness and<br>potential benefits given<br>by CSR. Many<br>worldwide banks have<br>recently and<br>increasingly adopted<br>CSR as a tool to achieve<br>benefits and become<br>successful in balancing<br>the benefits against the<br>costs of undertaking this<br>tool. |
|-------------------------------------|-----------------|---|---|--|
| 19. Anura<br>Buddh<br>and B<br>M.M. | a               | Corporate Social<br>Responsibility &<br>Purchase<br>Behaviour of<br>Customers and<br>Shareholders: A<br>Study on Indian | This study<br>analyses the CSR<br>and purchase<br>behaviour of<br>customers and<br>shareholders of<br>Indian private  | Study reveals that the<br>growing concern about<br>social and<br>environmental causes,<br>educated consumers are<br>looking at cause<br>promotion and cause  |



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|     | I            |         |                   |                  |                            |
|-----|--------------|---------|-------------------|------------------|----------------------------|
|     |              |         | Private           | multinational    | related marketing as       |
|     |              |         | Multinational     | companies.       | CSR activities. This       |
|     |              |         | Companies         |                  | study confirms that the    |
|     |              |         |                   |                  | impact of CSR on           |
|     |              |         |                   |                  | customers buying           |
|     |              |         |                   |                  | behaviour is significant.  |
|     |              |         |                   |                  | Further, this study finds  |
|     |              |         |                   |                  | that the relationship      |
|     |              |         |                   |                  | between CSR and share      |
|     |              |         |                   |                  | purchase behaviour is      |
|     |              |         |                   |                  | insignificant.             |
| 20. | Dutt, Ishita | 2016    | Corporate Social  | In her study     | The researcher             |
|     |              |         | Responsibility-A  | attempted to     | concluded that "the        |
|     |              |         | Critical          | propose a model  | major findings have        |
|     |              |         | Evaluation of     | development of   | cropped up from three      |
|     |              |         | Concept and       | CSR practices in | stages of study. The       |
|     |              |         | Performance       | India.           | findings from the first    |
|     |              |         |                   |                  | stage of study were        |
|     |              |         |                   |                  | through the thorough       |
|     |              |         |                   |                  | scrutiny of the Annual     |
|     |              |         |                   |                  | Reports of the top 100     |
|     |              |         |                   |                  | organizations in India     |
|     |              |         |                   |                  | regarding the              |
|     |              |         |                   |                  | performance of CSR; the    |
|     |              |         |                   |                  | second stage was           |
|     |              |         |                   |                  | through a survey carried   |
|     |              |         |                   |                  | J .                        |
|     |              |         |                   |                  | out on CSR amongst the     |
|     |              |         |                   |                  | top business houses        |
|     |              |         |                   |                  | through questionnaires     |
|     |              |         |                   |                  | and interviewing the       |
|     |              |         |                   |                  | stalwarts of the 48        |
|     |              |         |                   |                  | leading business houses.   |
|     |              |         |                   |                  | The third stage is again   |
|     |              |         |                   |                  | through the new survey     |
|     |              |         |                   |                  | by the published           |
|     |              |         |                   |                  | documents after the        |
|     |              |         |                   |                  | completion of one year     |
|     |              |         |                   |                  | of the New Companies       |
|     |              | • • · - |                   |                  | Act, 2013."                |
| 21. | Pushpam,     | 2015    | Corporate Social  | This paper       | study shows that           |
|     | et. al.      |         | Responsibility of | examine the CSR  | banking sector in India    |
|     |              |         | Banks in India    | reporting        | is showing interest in     |
|     |              |         |                   | practices in     | integrating                |
|     |              |         |                   | Indian banks.    | sustainability into their  |
|     |              |         |                   |                  | business models but its    |
|     |              |         |                   |                  | CSR reporting practices    |
|     |              |         |                   |                  | are far from satisfaction. |
|     |              |         |                   |                  | There are only a few       |
|     |              |         |                   |                  | banks which report their   |



|     |  |      |   |  | activities on triple<br>bottom line principles.<br>As a matter of fact, the<br>standards for rating CSR<br>practices are less<br>uniform in comparison<br>to that for financial<br>rating. This leads to<br>problem in comparison<br>of corporate houses and<br>determining the CSR<br>rating   |
|-----|--|------|---|--|---|
| 22. | Arju                                     | 2017 | Literature<br>Review on<br>Corporate Social<br>Responsibility in<br>Banking Sector            | In this article<br>author analyses<br>different studies<br>on CSR in<br>banking sector.  | author concluded that<br>banks were contributing<br>towards corporate social<br>responsibility and the<br>areas of their<br>contribution are<br>environment, society,<br>public health projects,<br>women empowerment,<br>rural development,<br>human resource and<br>community<br>involvement. Not only<br>in Indian banks were<br>contributing towards<br>CSR in foreign countries<br>as well as banks were<br>performing very well<br>towards CSR. |
| 23. | Eshra<br>Nevine<br>and<br>BeshirNoh<br>a | 2017 | Impact of<br>Corporate Social<br>Responsibility<br>on Consumer<br>Buying Behavior<br>in Egypt | This study<br>examines the<br>relationship<br>between<br>consumer<br>buying behavior<br>and CSR<br>elements in<br>Egyptian<br>consumers. | Study finds that there is<br>an insignificant relation<br>between consumer<br>buying behavior and<br>CSR elements, which<br>means that Egyptian<br>consumers do not think<br>about any of the CSR<br>elements when they take<br>their buying decision.<br>Due to the low level of<br>income Egyptians do<br>not consider the<br>elements of CSR, but<br>they only consider<br>prices concerning<br>purchasing decisions.                              |



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| 24.                  | Maqbool<br>&Zameer                         | 2017 | An Empirical<br>Examination of<br>the Relationship<br>between<br>Corporate Social<br>Responsibility<br>and Profitability:<br>Evidence from<br>Indian<br>Commercial<br>Banks. | In the study<br>regression<br>analysis is done<br>to establish a<br>link between<br>Business Social<br>Responsibility<br>and Business<br>Social<br>Performance of<br>commercial<br>banks   | It is found that there is<br>significant positive and<br>direct link between<br>corporate social<br>responsibility and<br>corporate social<br>performance while<br>controlling for bank size<br>& efficiency and<br>employees skill  |
| 25.                  | Ramesh,<br>G. &<br>Peswani,<br>Shilpa      | 2017 | An Analytical<br>Study of<br>Corporate Social<br>Responsibility<br>Spending by<br>Companies<br>Based on<br>Government of<br>India's CSR<br>Mandate                           | This study<br>examined that<br>how large and<br>successful<br>business<br>organisations in<br>India have<br>contributed<br>towards CSR<br>activities on the<br>basis of norms<br>and regulations.<br>The authors<br>concluded his<br>study on the<br>basis of<br>descriptive and<br>inferential<br>analysis. | This study tried to<br>convey some guidance<br>to those corporations<br>who are yet to start their<br>CSR activities or have<br>contributed very little<br>for CSR activities.   |
| 26.                  | Michaels<br>Anne and<br>Gruning<br>Michael | 2018 | The impact of<br>corporate<br>identity on<br>corporate social<br>responsibility<br>disclosure  | In this study<br>CSR disclosure<br>has been<br>analyzed with an<br>automatedconte<br>nt analysis<br>technique using<br>artificial<br>intelligence.   | The paper shows that<br>atradition of social<br>responsibility and<br>values results into a low<br>perceived need for<br>legitimacy and<br>outwards<br>communication. The<br>findings support the<br>view that that a<br>combination of<br>voluntary disclosure<br>theory and legitimacy<br>theory is necessary to<br>explain the drivers and<br>constraints of CSR<br>disclosure. |

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| 27. Gangi,I<br>cesco | Fran 2019 | The impact of<br>corporate social<br>responsibility<br>(CSR)<br>knowledge on<br>corporate<br>financial<br>performance:<br>evidence from<br>the European<br>banking industry | This paper<br>investigate that<br>how CSR<br>knowledge<br>affects financial<br>performance in<br>the European<br>banking<br>industry. | The findings of this<br>work are twofold. First,<br>consistent with the<br>concept of knowledge<br>absorptive capacity the<br>internal CSR of banks<br>positively affects<br>citizenship performance.<br>Second, in line with the<br>reputational effect of<br>CSR citizenship<br>performance is a<br>positive predictor of a<br>bank's financial<br>performance.<br>From a knowledge-<br>based perspective, the<br>study shows that<br>accrued internal CSR<br>knowledge plays a key<br>role in implementing<br>effective CSR programs<br>for external<br>stakeholders. Moreover,<br>this study shows how<br>CSR engagement in<br>external initiatives can<br>improve a bank's<br>competitiveness because<br>of the relationship<br>between citizenship<br>performance and the<br>positive reputation of a<br>bank. |

#### **Emerging Issues and Future Research Direction**

Globally, there is a growing concern about the CSR and its impact of the organization's activities, because providing a quantitative report about CSRs impact on the society can enable bank clearly recognise both advantages and disadvantage of embracing CSR in banking sectors. As such, they can have a proper perception toward CSR therefore, they can embrace CSR activities. However, the lack of assessment of impacts of CSR in banks on society still exists. The result from previous studies reveals that impact of CSR of banks in developing countries like India should be addressed in future research.

From the previous studies, three main methodologies are used by authors to research CSR in thebanking sector, including information synthesis and analysis, quantitative method and survey. In order to study the CSR as socially constructed, the information synthesis and analysis often consists of three steps. The CSR definitions were gathered through a literature reviewon management, quality management, banking industries, and CSR activities. Almost on prior studies, the authors often collect secondary information from many banks to draw the picture how banks conducted



their responsibility. The data is collected from secondary sources particularly from concerned banks annual report, websites, newsletters and data from various journals.

In addition, many researchers used quantitative method to identify the relationship of CSR with other factors in the banking sector such as financial performance, bank reputation. However, the prior study also raise an issue that measurement of CSR is still problematic, and previous literatures provides several methods for measuring corporate social activities, most of them have limitations.

Further, survey is the most common methodology applied. Data is often gathered via questionnaires from a wide range of banking/ finance practitioners and academics with face –toface interviews. Some other authors used case study method to make an in-depth investigation, but it has a limitation on the number of companies to be studied due to time and cost constraints. The comprehensive method of researching CSR in banks is something to challenge in order to achieve even more objective results. We suggest another way to conduct research in this issue is the combination of the three methods. Besides, future research should be done with respect to a larger sample of banks and their stakeholders simultaneously in order to achieve greater reliability. In addition, a wider period of analysis could provide more secure results.

#### Conclusion

Banking sector is now facing heavy burden of dealing with destructive impacts of the global financial crisis. In addition, the demands for heightened levels of CSR in banks are being pressed worldwide due to increasing severe competitiveness and potential benefits given by CSR. This study does great contribution to developing a framework for a better CSR understanding about CSR research and CSR status in developing countries like India in perception, practices, report, drivers and impact. Moreover, the study proves many facts about CSR. Social responsibility does not mean that a company must abandon its primary economic mission, and socially responsible firms cannot be as profitable as other less responsible. Evidently, many worldwide banks have recently and increasingly adopted CSR as a tool to achieve benefits and become successful in balancing the benefits against the costs of undertaking this tool.

In addition, the key barriers for CSR that should be addressed in future studies include lack of awareness, lack of standard norms for evaluating and spreading social practices, lack of motivational incentives, social accounting, reporting and lack of combined initiatives from governments. Thus, this study is expected to contribute greatly to encourage CSR adaptability and success of CSR implementation in banking sector.

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